

Community. Data. Impact.

# Behind every data point



Every person touched by the criminal justice system has a story to tell. Data illuminates where these stories intersect, and that information is what allows people to work toward the change they want to see in their communities.

**AMY BACH** Author of *Ordinary Injustice: How America Holds Court*, which led her to found Measures for Justice.

**RAÚL TORREZ**, former Bernalillo County, NM, District Attorney

"By collaborating with Measures for Justice, we are advancing a national effort to build community trust in the justice system through transparency and accountability."

**JERMAINE GUILLORY**, East Baton Rouge, LA, Assistant District Attorney

"There's never been a greater need for direct transparency in criminal justice than today. I'm excited for the Baton Rouge community to engage meaningfully with our office and the Commons data platform."

**KEITH STITH**, Rochester, NY, Police Department Deputy Chief of Community Engagement

"I am an advocate of a community engagement model that utilizes community feedback as a learning mechanism to promote police performance and improvement, and best practices that are responsive to the true needs of our citizens."

# is a story.

Information is power, and that's one of the reasons I'm proud to support the mission of Measures for Justice and serve on the Board of Directors. The tools they've developed put data—without bias or judgment—in the hands of our communities.

**AYANNA CLUNIS** | Board Chair and Managing Director and Head of Platform Transformation for Markets Operations at JPMorgan Chase



**MARTY BEHRENS**, Yolo County, CA, community member

"Commons is a real gift to our community. The growing access to this data creates great potential for seeing how things are working. And, I can see opportunities for local people to help improve how justice is delivered."

**JEIRI FLORES**, Monroe County, NY, Commons Community Advisory Board

"In an ideal world, Commons would be used as an advocacy tool for folks to be in the know about what's happening and how we can change things, but also how we can hold people's feet to the fire in this circuit."

**DIANNA PAYTON**, East Baton Rouge, LA, Commons Community Advisory Board

"We need to heal our city and the only way to heal our city is to be transparent and build trust. This is the first step in building that trust — opening the data for the community to see, to review, and to ask questions."

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#### The criminal justice system is all about stories.

It's about people who enter or leave the system and everything they experience along the way. It's about police and prosecutors, judges and public defenders whose every decision changes lives. It's about community and engagement and what good can happen when we work together.

The criminal justice system needs to be transparent, accessible, and accountable to the people it serves. This is one of the foundational principles of of what Measures for Justice (MFJ) does. To get there, communities need to have difficult conversations, identify problems and solutions, and commit to progress built on common ground. The way to do this is through data.

Neutral, non-partisan facts can show us a new path forward. That's why, in 2011, MFJ began working with courts, prosecutors, police, and the public to shine a light on what criminal justice looks like nationwide. Since then, we have collaborated to standardize and improve criminal justice data, developed tools, provided services, and led research to help create a criminal justice system that is fully transparent, accessible, and accountable. Along the way, we have worked with communities: activists, local leaders, prosecutors, court administrators, police chiefs, and other supporters who share our vision.

In the following pages, you'll hear from some of the voices that are part of this effort. And about the work we've done so far as we look ahead to a future in which communities have the tools they need to reshape how the criminal justice system works.

**Mission:** We are leading a movement to change the future of criminal justice by developing tools that help communities, including the institutions that serve them, reshape how the system works.

# Many Challenges. One Common Solution.

Today in the United States, there is no one justice system, no one way of measuring justice, and no one place people can go to see what's happening in their communities.

In fact, justice happens mostly on the local level, in thousands of different ways, in thousands of counties nationwide. There are more than 3,000 county criminal justice systems responsible for the policies and decisions that impact individuals, families, and neighborhoods.

This is why communities and the institutions that serve them are in the best position to propose and implement the changes they want to see. But, at the same time, the lack of accessible data and consistent reporting standards are the main reasons it's so hard to rally for change or make informed decisions about what has to be done.

With your help, we are leading a movement to change the future of criminal justice by addressing these problems. Your advocacy, your input, your service, and your generous contributions build the tools, further the research, and provide the services that help communities reshape how their criminal justice system works for them.

Here's a closer look at the suite of offerings you've helped us build:

#### Our Work

- **Commons** is a community-driven online platform that allows the public, police, prosecutors, and courts to work together to make criminal justice data available; to monitor progress towards criminal justice goals; to track trends; to filter and compare data; and more.
- The National Data Portal is one of the largest bodies of standardized, accurate, and coherent county-level criminal justice data in the country. The Portal includes a growing number of states, counties, and 44 million criminal justice cases, which allows users to generate full county reports and state overviews.
- In addition, our team has developed Data Assessment Tools that allow agencies to gauge the quality of their data in preparation for greater transparency, as well as Data **Processing Tools** that help technologists, researchers, and analysts manage criminal justice data more efficiently.



# Addressing the data divide

It's hard to assess what you can't see. And, for most communities across the country, data is unavailable to the public or is presented in a manner that does not allow for easy analysis or understanding. This makes it hard to see trends happening in local criminal justice systems.

Measures for Justice is working to change that.



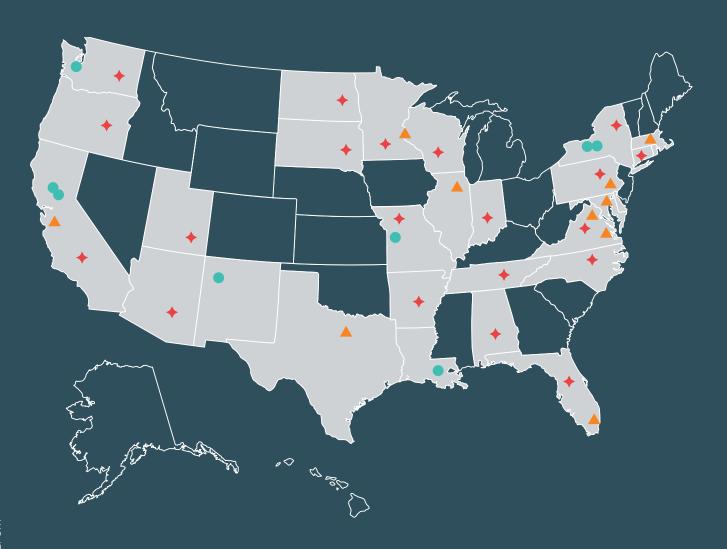
One example is Commons, an online data platform that helps communities, including the institutions that serve them, make criminal justice data transparent and shared goals public.

#### Features:

- a policy goal tracker
- monthly, quarterly, and yearly data trends
- contextual information
- filters for comparing data by demographics
- easy ways to share data with policymakers, media, and others

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# Where We're **Active Today**



#### **♦ PORTAL DATA**

Counties where we have collected court or prosecutor data and run them through a unique set of core measures that appear on our National Data Portal.

#### COMMONS SITES

Counties where our local data platform is active or in the works. The platform is designed for the public and their public servants to work together.

#### **▲ OTHER DATA WORK**

Counties where we are working to improve data infrastructure or develop public dashboards.

# 2022 Successes

Thanks to the partnership of community leaders, district attorneys, police chiefs, community advisors, and many other supporters, we're celebrating a number of milestones this year:

# 1.2 people on track to get criminal justice data via Commons.

### **44** Million

Current number of **cases logged** in the Data Portal.

125% Average increase in followers across our social platforms.

Number of new national police measures we are refining as part of pilot programs in the Rochester, NY, and West Sacramento, CA, Police Departments.

100% of \$11M budget raised.

**30 +** new staff joined MFJ, increasing our team by nearly 70%.

#2418 The California bill that moved the Justice Data Accountability and Transparency Act into law, making prosecutor data fully transparent.

of all donations invested directly in our mission.

#### **Commons:**

# A Collective for Change

Data is power—but that's only half of the story. If data is hidden away in a manila folder or buried deep in a ledger, that power is rendered useless. But when data is placed in the hands of dedicated, diverse community members working together to confront issues of transparency and accountability, it can lead to tangible, lasting change.

#### Welcome to the Commons Collective.

When Measures for Justice creates a new Commons platform, the work depends on the efforts of several key stakeholders—a Collective of community members and public servants that represents myriad backgrounds, experiences, and voices. This Collective decides what data needs to be made public, and what policy goals they want to develop and publicly track.

A critical part of the Collective is the **Community Advisory Board** (CAB). CAB members interact closely with public servants and their data. They attend deep dive retreats. They meet with the agency's office to discuss what information about the criminal justice system is most important to them and how it should be tracked on Commons. They provide input on the data and feedback on the usability of the dashboard. And they do all of this for a year or longer to ensure their community has the data needed to make crucial decisions about their local criminal justice system.

In 2022, we worked with two Collectives to get new Commons dashboards ready to launch at the start of 2023. The Collectives from East Baton Rouge Parish, Louisiana, and Monroe County, New York, spent 2022 meeting, reviewing data, and shaping the policy goals they wish to see tracked on Commons. In the coming years, new CAB members will be appointed in these counties to choose a new policy goal.



The CAB is a building block for us to start showing transparency and using the data as a tool to guide our decisions.

CHRIS CSONKA, CAB Member, East Baton Rouge, LA

#### Meet the CAB member: Chris Csonka



CABs include people like Chris Csonka, a former serviceman who is now a member of the CAB in East Baton Rouge, Louisiana. He's volunteering his time with other community members and public

servants to develop policy goals that can help reshape the criminal justice system.

Chris understands the power of data and what it can do to change outcomes and policy. He's had years of practice. After a decade in the Navy, Chris started working in the Summit County, Ohio, Sheriff's Office before becoming the jail administrator.

Later, he worked with various Criminal Justice Coordinating Councils (CJCC) in various states and then headed to East Baton Rouge to build a CJCC from the ground up. He is now the executive director of the CJCC and has been there for nearly four years.

"We have a ton of data here and nobody uses it to guide their choices. It's there sitting in a database, but it needs to be formatted and made to be easily digestible so that it can be used real-time or used to guide long-term changes. I think we're gonna change a lot once we're able to do all that."

## **Meet the Commons Collective**

Measures for Justice's Commons platform is created by a Commons Collective. The Collective comprises diverse community members, including:

#### **Public Agencies**

A local public agency, such as a police department or prosecutor's office, is vital to the success of the Collective. This agency supplies the raw data that will be used to drive the Commons dashboard, and helps convene and build trust with other policy stakeholders.

#### **Community Advisors**

Commons Advisors identify and select the community members who will serve on the Community Advisory Board and design the programming for the deep-dive retreats. Advisors are often community representatives from victim advocacy groups, neighborhood associations, or faith-based organizations, among others.

#### **Community Advisory Board**

Each Community Advisory Board, which drives the decisions about policy goals, has 15 members who represent the local community across race, ethnic, age, gender, religious, socio-economic, and ability lines. The members may include a local educator, a neighbor who has been previously incarcerated, a stay-at-home parent, the adult child of someone involved in the justice system, or a college professor.

## **Engaging Community Voices**

A community is made up of many voices. The multi-generational family that's lived in the corner house for decades. The volunteer group that oversees the local health center. The police officer who rides through the streets every evening. Their lived experiences give them each a unique view into how the criminal justice system affects people and places. That's why their voices need to be heard, and why they need access to the criminal justice data that can inform decisions—and ultimately lead to meaningful change.

Too often, though, this data is not available to the public. Or, if the data exists, it's hard to get and hard to understand. Commons is an online data platform designed to change all of that.

Through Commons, the community, local prosecutor, police, and courts can work together through data. Commons makes the same

information available to everyone so that all parties can co-create shared goals and track progress, yearly trends, and more. Then the community and its public servants can take the next step: creating policy changes that work for everyone.

Now, with the help of our supporters, **Measures** for Justice is expanding the reach of this **transformational tool.** We prepared two new Commons dashboards to go online at the start of 2023: one for the East Baton Rouge Parish, Louisiana, District Attorney's office and one for the Monroe County, New York, District Attorney's Office. And we're looking ahead to the rest of 2023, as we work on Commons platforms for five more communities: West Sacramento, California; Thurston County, Washington; Jackson County, Missouri; Bernalillo, New Mexico; and Rochester, New York.



#### **Meet the Community Activist: Jeiri Flores**



Jeiri (Jay-Dee) Flores is a community activist in Rochester, New York. She works to create equitable spaces for people with disabilities. "I personally have a disability. So it is my lived experience that I use to push forward through the work."

In the Spring of 2021, Jeiri wrote an open letter to community activists in Rochester, calling on them to remember that protest needs to be inclusive, too—that the disabled community needs to be recognized for their ability to galvanize change. The letter caught the eye of a local activist who invited Jeiri to join the Commons Community Advisory Board, a group of volunteers who advise on the Commons dashboard.

Jeiri has family in prison. She sees the pain in her community and the opportunities. "There's lots of great souls here who are actively working to make the city better. But if you look at things systemically, we have not improved, we have not moved an inch."

This is where Commons comes in and where Jeiri hopes she can make even more of a difference. "Commons can be used as an advocacy tool for folks to be in the know about what's happening and how we can change things, but also how we can hold people's feet to the fire in this circuit."

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# **National Policing Measures:** A Common Approach

Nearly two and a half years after the death of George Floyd catalyzed nationwide protests around police accountability, policing continues to be a critical issue. There are many speaking out, from all corners of the country, each with their own lived experience to share.

When we listen to their stories, one theme is clear: we need a national set of policing measures.

Measures for Justice and a wide range of partners and supporters have been working for years to develop measures that can tell us how police are responding to calls for service, how communities feel about the police, how training is conducted, how officers are held accountable, and so much more. We believe these measures must cover all aspects of policing, because you cannot make decisions about one facet of police work without understanding how it intersects with the other factors that impact real lives.

To approach this challenge, MFJ conducted a rigorous, holistic review of all the system's moving parts. We worked directly with community leaders and police departments to get their input.

And now, with that information in hand, we're developing a standard set of National Police Measures for display on our Commons Dashboard.

#### Meet the Rochester Deputy Chief of Police: Keith Stith



The newly appointed Rochester Police Department Deputy

Chief Keith Stith and the members of the Community Affairs Bureau are tasked

with reimagining community engagement in the City of Rochester. Deputy Chief Stith is an advocate of a community engagement model that utilizes community feedback as a learning mechanism to promote police performance and improvement, and best

practices that are responsive to the true needs of their citizens. As he sees it, the City of Rochester is constantly changing and the Police Department will benefit from true and authentic data to make operational adjustments as needed.

Currently, we are testing, refining, and piloting these measures in two communities: the Rochester Police Department in New York and the West Sacramento Police Department in California. Our team is starting its query with information on 911 calls and arrests in Rochester, and use of force incidents in West Sacramento. Simultaneously, we've had listening sessions with community groups to learn about other concerns that are top of mind and additional data that needs to be gathered. Our team is also in the process of designing the calculations for each of the proposed policing measures, as those calculations point us toward further data we'll need to obtain as the pilots move forward.

Community engagement is key to the project:
this is the first time we are working with
departments to develop national policing
measures and the public to co-create goals with
law enforcement on a public-facing dashboard.
Community involvement is paramount, from how
the dashboard functions to what it displays.

We want to get police and prosecutors working off the same playbook—for greater transparency, accountability, accessibility, and efficiency—and the pilot phase is vital to this journey. As we continue to adjust and refine with the feedback we receive from the community, we'll be one step closer to seeing what is really happening in police departments and with criminal cases, from start to finish.

#### Meet the West Sacramento Chief of Police: Robert Strange



Police
Department
Chief Robert
Strange
has been
working to

serve the West Sacramento community for over a decade. As calls for change in policing increase, he and his team are working to demonstrate "courageous humility" and lead in a way that models what inclusivity looks like. Most recently, they are working to give the public a seat at the table during policy discussions, so that their needs and expectations of the Police Department can be met.

Chief Strange believes that data belongs to the people they serve and that good data is the starting point to productive discussions that can overcome polarization, create clarity of community needs, and improve police services. This is where Commons comes in.

# Data Assessment & Processing: Removing Roadblocks, Uniting Data

All of our stories, and all of our voices, deserve to be heard. The power of data is that it allows us to look at our lived experiences, side by side, and helps us find common ground. It does this without an agenda or bias. It offers a broader perspective, allowing us to chart a path forward that improves the lives of individuals and strengthens our connections to each other.

But imagine if the data couldn't perform this function, simply because of superficial barriers. Perhaps one set of data lives in a Microsoft Word document, while others are found in Excel. Or a different nomenclature is used in multiple sets of data, meaning crucial data can't be compared. Maybe important information resides in separate systems that aren't configured to interface with one another. Or the system was just never configured to support data extraction for research purposes. Too often, these are the roadblocks that prevent us from sharing data and making progress on our goals of transparency and accountability.

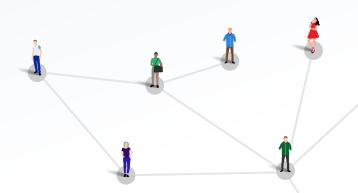
Measures for Justice strives to help the public and their public servants—everyone who has a stake in the criminal justice system—overcome these very real obstacles. And we do this by helping our partners assess the state of their data and systems. We provide recommendations and best practices that ensure data can be integrated and aggregated.



Data guides reform.
Because how do you know

where you're going if you don't know where you are? We want smart goals and evidence-based strategies and we want to be able to know if we're successful at accomplishing what we're trying to accomplish. Data is the driving force, the navigator, the compass to tell you where to go.

**JUDGE VERNETTA PERKINS,** District Court, Dallas County, Alabama



#### **CASE STUDY: Michigan Data Transparency Initiative**

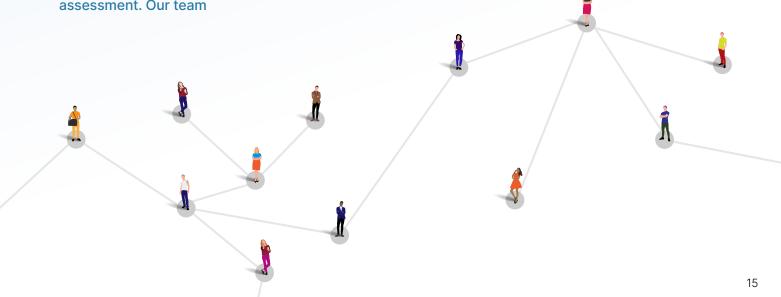
An example of our data assessment work is our partnership with the Michigan State Court Administrative Office (SCAO) on the Michigan Data Transparency Initiative. This is a multiphase effort designed to bring data transparency to courts across the state. We're doing this by helping the SCAO better understand the data they collect and effectively share that information with the public.

To meet this goal, we began with an initial data assessment. Our team

evaluated a sample of data from the state court's centralized data system, noting the specific data elements recorded, the quality and completeness of the data, and the consistency of the data across all counties. We documented and shared key challenges and opportunities with SCAO.

We then collaborated with the SCAO to develop a data publication plan. The plan includes guidance to create detailed reports, a unique methodology to efficiently standardize data, and a process to publish the data in our National Data Portal.

In 2023, we will work together with Michigan courts to investigate additional areas of opportunity for data transparency. We're exploring ways to study data to track policy goals, supplement SCAO data with external sources, and potentially create a new online dashboard that would continuously publish data for the public.



#### Data assessment tools 101

Take a closer look at some of the tools MFJ has developed to improve data assessment and processing across the criminal justice system.

#### DISAQ

Prosecutors regularly collect data on charges, cases, defendants, and more, yet there are no national standards to guide them on how to record their data, what taxonomies to use, or what data, exactly, to collect. To help offices better understand their data needs and gaps, MFJ developed the Data Infrastructure Self-Assessment Questionnaire (DISAQ). Based on responses from the prosecutor's office, MFJ produces a report highlighting what the office is doing well, their current challenges, and what they can do to address them.

#### **TEXTricator**

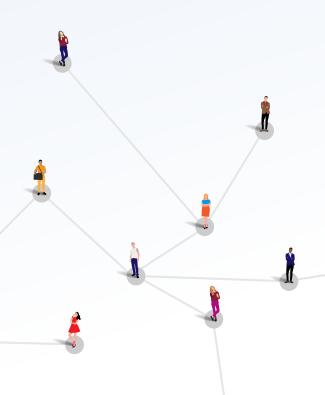
Too often, data can't be compared or quantified because they live in thousands of PDFs that are not easily scraped. That's why we designed Textricator, a tool that allows a user to extract text from computer-generated PDFs and create a structured data file, such as a CSV, like those commonly used in Microsoft Excel.

#### TOC

The Text-based Offense Classification Tool, or TOC, resulted from a collaboration between MFJ and the University of Michigan's Criminal Justice Administrative Records System. In the criminal justice system, charge descriptions are associated with a code, similar to diagnosis codes in the health care system. But it's not always clear how to match thousands of unique charge descriptions to the right code. TOC solves this problem by letting users classify millions of records into uniform codes within minutes using machine-learning assisted techniques.

The critical piece of criminal justice reform is if you don't have the data, you can't hold people accountable to anything. In order to look at the decisions people make, you have to see the trends, you need to see the data and be able to analyze that.

DR. JAIME MICHEL, Data Director, Fairfax County Commonwealth's Attorney Office



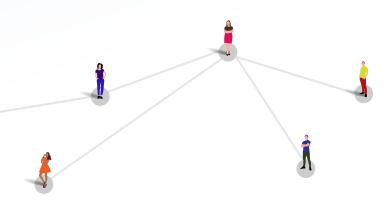
#### Meet the data lead: Dr. Jaime Michel

Dr. Jaime Michel is the Data Director for the Fairfax County, Virginia, Attorney's Office. Dr. Michel spent most of her career as a researcher on the public defender side, working in juvenile justice. What attracted her to the Attorney's Office was seeing the movement for transparency and accountability start to take hold on that side of the system.

"That is what made it interesting," she explains. "Not just the data piece, because the data piece without the reform piece doesn't really mean anything to me, but that real change comes when you look at the decisions people make."

Now, Dr. Michel is improving the office's data infrastructure, transforming the case management system from "an electronic file folder" to a system that allows the office to extract essential data that's needed to inform policy changes.

MFJ is also lending support. "Their bird's-eye view of other systems that have been through this process, the bird's-eye view of criminal justice system data in general, and just being able to answer what do we need to collect and what should we be collecting—that's been super helpful," Dr. Michel says of her work with us. "And we've internalized a lot of the guidance."



# **Research and Strategic Initiatives:**

# **Leveraging Data to** Inform Policy

If the data tools and services we've created are the heart of our mission, research is the lifeblood. The opportunity to collaborate with partners, to dig into the numbers that tell the story of criminal justice across the country, and to experiment with new ways to work with communities and policymakers is what brought Commons, the National Data Portal, and our other products and programs from vision to reality.

In 2022, support from readers like you allowed us to dive into research efforts that created meaningful momentum in real communities.

Take, for example, our work with the Los Angeles Public Defender to assess the efficacy of zero bail. Nationally, the debate about bail took center stage during the midterm elections, with proponents suggesting zero bail decarcerates jails effectively and opponents suggesting it releases violent criminals into the general population. Which is true?

Our Research & Strategic Initiatives (RSI) team conducted an analysis of the Los Angeles Public Defender's data—and how they manage it—to better understand the impact of pretrial release on a client's return to court and their case outcomes.

For context: In California, a zero-bail policy was implemented to ease overcrowding in jails during the worst of the Covid-19 pandemic.

The policy set bail to zero for a number of nonviolent misdemeanors in order to release the county's lowest-level offenders. Although the policy has since been reversed, there's a real opportunity to learn how it worked in the system, from the percentage of clients who returned to court after they were released on bail to how the judges ruled on their cases.

Before we can get to any meaningful takeaways, though, the data need to be analyzed. That's exactly what the RSI team is working on right now, as well as on a series of interviews with clients and their attorneys to get an even better understanding of the impact of the zero-bail policy.

The research that Measures for Justice is conducting with the Los Angeles Public Defender will continue into 2023. This level of exploration and data analysis is a long journey, and one that can be full of twists and turns-but it's absolutely essential to developing tools and services that can enact real policy change. That's why we're so grateful to you, and the many supporters, community members, public servants, and other partners who walk the path toward better transparency and accountability with us.





I donate to Measures
for Justice because I
believe in their mission
to democratize the
disbursement of criminal
justice data across America.

ALICIA SIEGEL, Donor







#### 2022 initiatives

The MFJ RSI team works works to create new strategic partnerships, explore opportunities for new products, prepare reports and research papers, and provide data consulting services for outside organizations. With support from partners and funders, in 2022, they made progress on a number of projects, including:

#### **Justice Counts**

Justice Counts is a national, consensus-building initiative designed to help policymakers make better decisions with criminal justice data that's more timely, less disjointed, and as useful as possible. Working with the Council for State Governments, the Bureau of Justice Assistance, and 20 other partners, the RSI team is helping lead the consensus-based metrics development part of this project. What this means is that MFJ is the lead partner in the effort to develop standardized metrics that have buy-in from a national coalition of criminal justice experts in multiple sectors, from law enforcement to defense counsel to community supervision.

#### **Data Sample Audits**

In collaboration with the MFJ Product Strategy and Data Engineering teams, RSI helped produce a series of checks on sample data from prosecutors' offices. The offices contracted with MFJ via our partnership with the Association of Prosecuting Attorneys to better understand their data infrastructure and opportunities for development.

#### **Diversions in Monroe County**

In partnership with the Monroe County Criminal Court Diversion Implementation Project in New York State, RSI has identified and cataloged available (and formal) diversion programs across Monroe County. The second phase of the work includes trying to collect the data from identified programs to understand who is actually receiving diversion offerings, and to support the new subcommittee focused on identifying new programming opportunities.

#### **Legal Context & Contextual Data**

The Legal Context team has conducted statutory research for all 20 states in the National Data Portal, and is currently in the process of adding states where MFJ is doing Commons work. They are also updating context for all of the original states, narrowing in on how laws have changed each year. This research documents critical statutory and county context related to our metrics so that users can make valid comparisons.











#### **Data Landscape Reports**

In 2019, the Data Outreach team partnered with Stanford Law to investigate the state of the data available in California, which led to new proposed criminal justice legislation. This year, legislation for prosecutor data that solves some of the same problems outlined in the report was signed into law by the governor.

Expanding on the California initiative, the Data Outreach and RSI teams turned their sights to New York to gain a better understanding of that state's data landscape. They released their findings in early 2022.

These types of data landscape studies help everyone better grapple with the challenges to transparency in any given state, and help advocates push for improved transparency and accountability across the country.

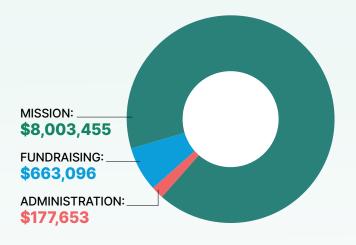
#### **Short Reports**

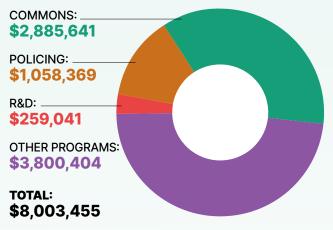
As time allows, the RSI team also explores how the data MFJ has collected might be used to explore state-specific findings or overall trends across the country. The findings can be of interest to strategic partners like Code for America, criminal justice practitioners, and the research field.



# **Financials**

Transparency and accountability are key parts of our mission to reshape the criminal justice system—and they are also values that we strive for in all that we do, from research to hiring practices to accounting. To uphold these standards, we want to give you a closer look at our financials, including the many institutions and individuals who support our work and how their gifts are used to further our mission.





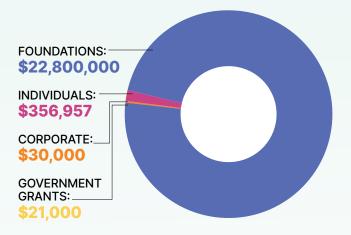
#### **Expenses by Class**

This provides a look at how we use donations to further our mission. Ninety-one percent is used on program expenses, which include research, product development, payroll, and other associated costs.

#### **Mission Expenses**

We are committed to prudent fiscal management and transparency, and take pride in being good stewards of the funding we receive. This year we spent 91% of our budget on mission program expenses to scale Commons to more communities.

We take pride in being good stewards of the funding we receive. Every day we work with agencies to help bring criminal justice data transparency to more communities. Your continued commitment to support this work will help us scale so that criminal justice data transparency is a reality in every community.



#### **Philanthropic Contributions**

With your support this year we raised \$23 million in pledges and multi-year commitments. Our primary focus and big goal over the next five years is to scale Commons across the country. We hope we can count on your continued support to bring criminal justice data transparency into more communities.

#### **Board Members**

We are grateful to the Board of Directors for their knowledge, expertise, and assistance in stewarding the generous donations that make our work possible.

**Ayanna Clunis**, Chair JP Morgan Chase

**Richard J. Morello**, Treasurer Family Reach Foundation CND Life Sciences

**Amy Bach** Measures for Justice

Rosemary Barkett Iran- United States Claims Tribunal

**Cindy Dishmey-Montgomery** Morgan Stanley

Justin Erlich Tik-Tok

**Jim Kohlenberger** JK Strategies

**Lenny Mendonca**McKinsey & Company

# **Funders**

We would like to take this opportunity to extend a heartfelt thank you to all the donors who made the successes of 2022 possible. We simply cannot do this work without you.

#### **Founding Supporters**

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The John D. and Catherine T.
MacArthur Foundation
The Pershing Square Foundation
Thompson Family Foundation
United Way of Greater
Rochester and the Finger Lakes

MFJ is based on the idea that data can change minds and change practices. I agree with them on that. MFJ knows that the professionals in law enforcement, the courts, and lawyers on all sides do their best work when they can access and understand the stories in the data. Supporting that cause is an easy decision.

MICHAEL DEARING, Donor

# Data. Goals. Growth.

Data paints a powerful picture of the system and highlights the places where we can make lasting, tangible change. That's why our goal for the future is to give even more people access to tools like Commons.

In 2022, thanks to our supporters, we were able to prepare two new Commons platforms to go live and put 1.2 million people on track to get criminal justice data.

Our next goal is 3 million and, from there, we want to grow this reach exponentially, so that every neighborhood, every community, and every state in the U.S. has a criminal justice system that is fully transparent, accessible, and accountable.

This movement to scale won't be easy—but we know we have the partners, supporters, and champions we need to get there. Thank you for being a part of this journey.



Measures for Justice 421 University Ave Rochester, NY 14607 measuresforjustice.org

**Vision:** A world in which the criminal justice system is fully transparent, accessible, and accountable.